

**ILLINOIS COMMERCE COMMISSION**

**DOCKET NO. 03-0696**

**DIRECT TESTIMONY**

**OF**

**JULIANNE J. HEINS**

**Submitted on Behalf**

**Of**

**CENTRAL ILLINOIS PUBLIC SERVICE COMPANY**

**d/b/a AmerenCIPS**

**April 2004**

**\*\*Denotes Highly Confidential Information\*\***

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**CENTRAL ILLINOIS PUBLIC SERVICE COMPANY**

**d/b/a AmerenCIPS**

**Q. Please state your name and business address.**

A. My name is Julianne J. Heins. My business address is 1901 Chouteau Avenue,  
St. Louis, Missouri 63103.

**Q. By whom are you employed and in what capacity?**

A. I am employed as a Natural Gas Supply and Transportation Director in the  
Natural Gas Supply and Transportation Department of AmerenEnergy Fuels and  
Services Company (AFS).

**Q. Please explain the relationship between AFS and Central Illinois Public  
Service Company.**

A. AFS provides the fuel and natural gas supply and management services for all  
affiliates of Ameren Corporation. The Natural Gas Supply and Transportation  
Department of AFS manages all of the gas supply business activities for Central  
Illinois Public Service Company d/b/a AmerenCIPS (AmerenCIPS or Company),  
Central Illinois Light Company d/b/a AmerenCILCO (AmerenCILCO), and  
Union Electric Company d/b/a AmerenUE (AmerenUE). It is in this capacity that  
I am testifying on behalf of AmerenCIPS.

23 **Q. Please describe your educational background.**

24 A. I received a Master of Business Administration from Washington University in  
25 1992 and a Bachelor of Arts Degree in Economics from the University of  
26 Tennessee in 1981.

27 **Q. Please describe your pertinent employment history.**

28 A. In September 1998, I joined Ameren Services Company as a Gas Supply  
29 Executive. My primary responsibility as a Gas Supply Executive was to obtain  
30 reliable and economical gas supply, transportation, and storage services for  
31 AmerenCIPS' and AmerenUE's distribution systems served by Panhandle Eastern  
32 Pipe Line Company (PEPL) and Missouri Pipeline Company. I was promoted to  
33 my current position of Gas Supply and Transportation Director for AmerenEnergy  
34 Fuels and Services Company on November 1, 2000. My responsibilities as a Gas  
35 Supply and Transportation Director include managing and overseeing the daily  
36 operations and business activities related to providing gas supply to Ameren's  
37 utility companies located in Illinois – AmerenCIPS, AmerenCILCO, and the  
38 Alton, Illinois service territory served by AmerenUE. Prior to joining Ameren, I  
39 was employed by two interstate natural gas pipelines, Mississippi River  
40 Transmission Corporation (MRT) and Natural Gas Pipeline Company of America  
41 (NGPL).

42 **Q. Are you familiar with the subject matter of this proceeding?**

43 A. Yes, I am. This docket is the Commission's annual reconciliation proceeding  
44 relating to AmerenCIPS' Illinois Uniform Purchased Gas Adjustment Clause  
45 (PGA). It was established for the purpose of reviewing the Company's gas

46 procurement activities under its PGA for the twelve-month period ending on  
47 December 31, 2003.

48 **Q. What is the purpose of your testimony in this proceeding?**

49 A. The purpose of my testimony is to provide a description of the gas procurement  
50 activities performed for the AmerenCIPS gas utility system.

51 **Q. Please describe AmerenCIPS' gas system in Illinois.**

52 A. The Company's gas distribution system serves approximately 169,000 gas  
53 customers in 267 communities in south central Illinois. The system has over  
54 thirty (30) separate distribution systems, each with interconnections (delivery  
55 points) on one or more interstate pipelines. The Company's customer load  
56 requirements are highly weather sensitive, with sharp variations in demand  
57 occurring during the peak winter season. During 2003, AmerenCIPS' gas  
58 distribution system was directly connected to six interstate pipelines, all of which  
59 are regulated by the Federal Energy Regulatory Commission (FERC): PEPL,  
60 Texas Eastern Transmission L.P. (TETCO), Trunkline Gas Company (Trunkline),  
61 NGPL, Texas Gas Transmission (Texas Gas), and Midwestern Gas Transmission  
62 Company (Midwestern). The FERC governs the maximum and minimum rates  
63 that the interstate pipelines are allowed to charge their transportation and storage  
64 customers such as AmerenCIPS. The Company's gas system is also connected to  
65 two other Illinois gas utilities: Northern Illinois Gas Company and  
66 AmerenCILCO.

67 AmerenCIPS purchases the majority of its gas supply from major gas  
68 producers, independent gas producers, gatherers, and marketers, and transports  
69 the gas through the six interstate pipelines. The Company also purchases a very

small amount of natural gas produced in local gas fields in Illinois. AmerenCIPS purchased gas from \*\*\_\_\_\_\*\* native Illinois gas producers who produced approximately \*\*\_\_\_\_\*\* Mcf per day during 2003. AmerenCIPS owns and operates three gas storage reservoirs in Illinois: Ashmore, Sciota, and Johnston City, all of which are connected directly to the Company's distribution systems. A fourth storage reservoir, Belle Gent, was taken out of service during the latter part of 2003 as a result of the Commission's ruling in the Company's most recent natural gas rate case, ICC Docket No. 03-0008. In addition, AmerenCIPS utilizes storage capacity leased from interstate pipelines, and held five storage service agreements with five interstate pipelines for a total working capacity of 9,270,648 MMBtu. The Company also operates a propane-air peaking facility at Quincy, Illinois.

**Q. Ms. Heins, would you please describe the Company's general purchasing policy for acquiring natural gas supply and transportation and storage capacity?**

A. AmerenCIPS' natural gas supply and capacity acquisition policy is essentially a product of its utility obligation to serve. As a regulated public utility, the Company is obligated to provide natural gas service to all present and future customers in its service area; it is required to meet changes in its customers' demand for gas, without regard to the cause; and it is responsible for providing reliable service at reasonable cost. Each gas purchasing decision made on behalf of the Company is directed at satisfying this obligation to serve in the most economic way.

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**Q. Would you please explain the general gas supply portfolio strategies utilized by the Company to provide reliable service to its customers at a reasonable cost?**

**A.** AmerenCIPS continually examines its strategies to diversify its pipeline capacity and supply sources to meet its customers' requirements for natural gas at the lowest reasonable cost. \*\*

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For physical supply, \*\*

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\_\_\_\_\_ \*\* The objective is to create a portfolio that mitigates price

volatility for the sales customers, reduces natural gas supply acquisition risk,

enhances system reliability while maintaining flexibility to manage load

117 variations, and separates physical delivery and financial exposure. \*\* \_\_\_\_\_

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121 **Q. Would you please elaborate on the Company's 2003 contractual activities**  
122 **incorporating the general capacity and supply strategies previously**  
123 **discussed?**

124 **A.** Attached to this testimony is Schedule JJH-CIP-1 that describes each  
125 transportation and storage agreement held by AmerenCIPS during the  
126 reconciliation period. \*\* \_\_\_\_\_

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142           During 2003, AmerenCIPS held a total of twelve firm transportation  
143 agreements with its interstate pipeline suppliers: three with PEPL, three with  
144 Trunkline, two with TETCO, one with NGPL, two with Texas Gas, and one with  
145 Midwestern. In addition to these firm transportation agreements, AmerenCIPS  
146 also had under contract five firm storage service arrangements, all providing for  
147 “No-Notice” storage services. The Company held one storage agreement on each  
148 of the interstate pipelines, except for Midwestern on which AmerenCIPS held no  
149 storage. “No-Notice” storage services permit injections or withdrawals  
150 throughout the year without requiring nominations, and are used by AmerenCIPS  
151 to balance distribution system demand with interstate pipeline deliveries and  
152 on-system storage operations.

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**Q What steps has AmerenCIPS taken to minimize its pipeline capacity costs during the reconciliation period?**

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**A.** In addition to purchasing only the level of firm capacity necessary to meet the needs of its sales customers, AmerenCIPS aggressively negotiates capacity discounts from pipeline suppliers. \*\*

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\_\_\_\_\_\*\* The Company also released capacity

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during 2003 on the PEPL and Trunkline systems, which resulted in total revenues

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of \*\*\_\_\_\_\_\*\*. The revenues from the capacity releases were returned to the

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AmerenCIPS sales gas customers as credits to the transportation charge

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component within the PGA mechanism.

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**Q. How does AmerenCIPS determine the appropriate level of capacity resources required to meet the needs of its firm customers?**

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**A.** To properly design the natural gas supply resources it requires, the Company conducts a demand study to determine the load profiles for the Company's service areas. This demand study utilizes statistical tools to analyze the relationship between historical temperatures and metered volume data to develop a regression model to forecast daily demands. The demand study is routinely updated to capture changes in demand caused by customer growth, customer loss, conversions to transportation service, increases in appliance efficiency, and other factors that impact the demand profile of the system over time. Each year the

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accuracy of the regression models is reviewed against the prior winter's actual system performance to determine if significant changes in firm sales demand have occurred. If significant variations are discovered, a new demand study will be prepared to revise the accuracy of the model.

**Q. How does AmerenCIPS determine the proper allocation of leased storage in its supply portfolio?**

A. Based upon the demand study analysis and consideration of the operational capabilities of its on-system storage fields, AmerenCIPS selects the level of leased storage capacity required to operationally balance the highly variable firm sales loads. \*\* \_\_\_\_\_

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\_\_\_\_\_ \*\* When considering leased storage services, the costs of each competing company's storage tariffs are carefully analyzed. AmerenCIPS considers the cost to transport gas into and out of storage, factoring in any negotiated discounts, and the cost of carrying gas in storage as well as any applicable shrinkage factors. The Company also examines the opportunity to hedge gas prices by injecting typically low priced summer gas that is subsequently withdrawn during higher price periods. In terms of alternatives to leased storage, AmerenCIPS considers the premium that reliability and variability, both of which are extremely important to the Company, carries in physical gas supply contracts. The physical characteristics of the Company's service area determine which interstate pipelines are awarded the storage contracts.

211 **Q. Why is leased storage important to providing high reliability?**

212 A. Storage is the most reliable source of firm deliverability and gas supply during  
213 critical winter operations. Gas injected into storage during off-peak periods is  
214 available during peak periods with fewer weather-related concerns that impact  
215 flowing supply, such as well freeze-ups. The amount of gas that can be  
216 withdrawn from leased storage is a function of known contract provisions.  
217 AmerenCIPS can respond to changing firm sales customer requirements by  
218 varying leased storage activity and, thus can avoid costly pipeline balancing  
219 penalties. To summarize, leased storage enables daily and hourly operational  
220 balancing of system loads, avoids of costly pipeline balancing penalties, and  
221 provides hedging against market price variability.

222 **Q. You previously testified that AmerenCIPS utilized its own on-system storage**  
223 **fields to supply gas to its distribution systems in 2003. Please describe those**  
224 **facilities and explain how they are used.**

225 A. AmerenCIPS owns and operates three natural gas storage fields located in Illinois.  
226 These three storage facilities (Ashmore, Sciota, and Johnston City) have a  
227 combined working gas volume of \*\*\_\_\_\_\_\*\* MMBtu and an expected peak  
228 day deliverability of approximately \*\*\_\_\_\_\_\*\* MMBtu. All of AmerenCIPS'  
229 owned storage facilities are directly connected to the Company's distribution  
230 systems and require no transportation capacity on interstate pipelines for peak  
231 season deliverability. The storage fields are operated as seasonal facilities with  
232 injections typically scheduled from May through November and withdrawals  
233 scheduled from December through April. In addition, the fields enable intra-day  
234 withdrawal or injection changes since they are directly controlled by

235 AmerenCIPS, allowing the Company to balance gas deliveries with demand load  
236 at any hour during the gas day. The firm deliverability of the on-system storage  
237 enables AmerenCIPS to reduce the amount of interstate pipeline capacity required  
238 to meet peak day demand. An additional benefit of on-system storage is that it  
239 permits greater utilization of interstate transportation capacity during the off-peak  
240 season to transport purchased gas supply to the citygate to inject into the  
241 reservoirs.

242 **Q. What efforts does AmerenCIPS pursue to insure optimal use of its owned**  
243 **storage facilities?**

244 A. Gas Supply, Gas Storage, and Gas Control personnel frequently discuss storage  
245 plans and operations to insure the optimal use of AmerenCIPS' owned storage.  
246 Injection and withdrawal schedules are developed to operate the storage facilities  
247 in a way to provide adequate reliability while minimizing the overall cost of gas  
248 and to protect the integrity of the reservoir. In setting these schedules, the  
249 Company relies on operational experience, historical performance data, and its  
250 models to insure that maximum productivity is achieved from its storage fields.

251 **Q. Ms. Heins, were any other on system supply sources available to**  
252 **AmerenCIPS during 2003?**

253 A. Yes, AmerenCIPS maintains a propane-air blending plant in Quincy with an  
254 operational capacity of approximately \*\*\_\_\_\_\_\*\* MMBtu per day. This plant  
255 only operated for normal testing during the reconciliation period.

256 **Q. Please briefly describe AmerenCIPS' general price hedging strategy.**

257 A. As I previously mentioned, \*\*\_\_\_\_\_

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280 **Q. What is the purpose of implementing a price hedging strategy?**

281 A. The primary purpose of hedging is to reduce exposure to the volatility and

282 uncertainty of natural gas market prices in a future period. When a hedge is put in

place, the Company is establishing a future position in the gas market. This position may end up below or above the market price of gas that ultimately occurs during that future period. The purpose of the position is to reduce or eliminate exposure to future market conditions that are unknown and uncertain when the hedge is originally put in place. Thus, hedges are used to reduce price volatility and are not intended to “beat the market” or create low gas prices.

**Q. Ms. Heins, is the gas supply activity for AmerenCIPS limited by a corporate risk management policy?**

A. Yes. Ameren has instituted risk management policies to monitor and govern all energy commodities trading within the corporation for electricity, coal, natural gas, oil, and emissions credits. All natural gas transactions for the three Ameren gas utilities are subject to the AFS Risk Management Policy.

**Q. Would you please elaborate how the AFS Risk Management Policy affects natural gas supply procurement?**

A. The purpose of the policy is to provide the structure, processes, and systems to monitor all natural gas transactions as they are completed and to provide guidelines and limits to the scope and type of allowable natural gas transactions. The policy for the Ameren gas utilities parallels the strategies that I have outlined thus far in my testimony, but creates upper and lower limits that bound these strategies. The gas utility supply portfolio strategy is intended to manage natural gas purchase price, volumetric, and counter-party risks for the gas supplies required for the three Ameren gas utilities. Because the utilities are naturally short supply, this strategy helps to reduce the impact of volatile gas prices on the utility customers by levelizing the PGA from season to season. It should also be

noted that the utility's goal of exchanging price certainty for price variability is not intended to reduce gas costs to the utility's customers. "Beating the market" is not (and should never be) the object of a successful hedging strategy for a utility. Managing price volatility (or dampening price swings) is the primary goal of the gas supply strategy which has also been incorporated into the AFS Risk Management Policy.

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353 **Q. What type of price forecasts does AmerenCIPS employ for its \*\* \_\_\_\_\_**

354 **\_\_\_\_\_ \*\* gas supply purchasing and hedging horizon?**

355 **A.** Since natural gas futures are actively traded on the NYMEX for seventy-two

356 consecutive months, much of the underlying price forecast assumptions are

357 derived using the current NYMEX forward strip activity. AmerenCIPS also

358 reviews the price trend studies and information provided by Risk Management

359 Inc., an outside energy consulting firm. \*\* \_\_\_\_\_

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372 **Q. Did the Company meet its volumetric and price hedging targets during the**  
373 **reconciliation period?**

374 A. During the first half of 2003, the Company was transitioning its portfolio to meet  
375 the parameters set out in the AFS Risk Management Policy with the goal of being  
376 in complete compliance by November 1, 2003. The attached tables, Schedule  
377 JJH-CIP-2, Schedule JJH-CIP-3, and Schedule JJH-CIP-4, reflect AmerenCIPS'  
378 compliance with the AFS Risk Management Policy volumetric and price hedge  
379 targets as of November 1, 2003.

380 **Q. Can you please describe the process that AmerenCIPS utilizes to purchase**  
381 **reliable natural gas supply at a reasonable cost?**

382 A. AmerenCIPS purchases the majority of its firm gas supply from independent and  
383 major producers who own natural gas reserves, operate physical gas production  
384 facilities, and have proper credit. The Company is concerned that marketing  
385 companies that have no production and only provide brokering services are not as  
386 reliable as companies that own and control gas production or companies that have  
387 contracted access to gas production. The Company also seeks to attain  
388 geographic diversity in its purchased gas supply sources so that supplies are

389 purchased from multiple producing areas such as the Texas and Oklahoma  
390 Panhandles, the Colorado Rocky Mountains, Canada, the Gulf Coast, and South  
391 Texas and Louisiana.

392 To determine an optimal group of firm suppliers, the Company requests  
393 bids on gas supply packages from a proven group of suppliers with acceptable  
394 credit resources. Bids for supply packages are usually priced using either  
395 published indices such as Inside FERC Gas Market Report or NYMEX. Selection  
396 of bid packages from among suppliers is not based solely on the lowest cost but  
397 also on the level of flexibility provided by the supplier and the supplier's strength  
398 in a certain geographic area. AmerenCIPS also makes an effort to balance supply  
399 packages among its suppliers to insure that its portfolio is not too heavily  
400 weighted with supplies provided by one supplier. The firm physical supply  
401 transactions are contracted utilizing either an Ameren Master Agreement or a  
402 North American Energy Standards Board (NAESB) Agreement.

403 **Q. Does AmerenCIPS purchase gas supplies on the daily and monthly spot**  
404 **market?**

405 A. Yes. Monthly spot purchases usually occur in the summer to fill in storage  
406 injection requirements. The monthly spot purchases are made using a bid  
407 solicitation with the winning bid being the one with the lowest reasonable cost.  
408 Daily spot purchases are made to meet unanticipated daily needs or to take  
409 advantage of a daily price drop for storage injections. Price quotes are obtained  
410 for daily spot purchases using Intercontinental Exchange (ICE), an electronic  
411 trading platform, and soliciting quotes by telephone from suppliers. Daily indices

are also tracked in industry publications such as Platt's Gas Daily and NGI's Daily Gas Price Index.

**Q. Were the firm gas supplies acquired by AmerenCIPS generally available during the peak seasons in the reconciliation period and on peak days experienced by the Company?**

A. Yes. \*\* \_\_\_\_\_  
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\_\_\_\_\_\*\* The Company managed these losses of supplies by increasing storage withdrawals. There were no curtailments of AmerenCIPS' firm sales services due to these losses of supply.

**Q. What steps does the Company take on peak days when the daily demand level exceeds the supply available?**

A. If daily demand exceeds scheduled gas supply, assuming there is still available pipeline capacity, any available "No-Notice" storage withdrawals would first be utilized to meet demand. When maximum "No-Notice" storage withdrawals are fully utilized, then on-system storage withdrawals would be increased as required to cover unmet demand. If demand continued to be in excess of all flowing supplies and storage withdrawals, then AmerenCIPS would nominate and schedule any unutilized and available firm swing gas supplies and pipeline capacity. At this point, all available firm contracted interstate pipeline resources

and on-system storage resources would be maximized. The Company would then investigate the availability of any additional capacity and/or supplies. If none were available, then curtailment of all interruptible services would be declared on the AmerenCIPS distribution systems. In addition, transportation customers would not be allowed to withdraw from their imbalance banks with the Company. Finally, the propane-air plant would be operated.

**Q. What was the Company's peak day in 2003?**

A. \*\* \_\_\_\_\_  
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**Q. What sources of supply were used to meet the sales demand on this peak day?**

A. \*\* \_\_\_\_\_  
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**Q. Was it necessary to curtail interruptible customers or utilize the propane plant during 2003?**

A. No.

**Q. Does AmerenCIPS have procedures for monitoring the delivery of natural gas from its interstate pipeline suppliers?**

A. Yes, it does. The Company monitors and records gas flow volumes from a majority of the delivery points with the interstate pipelines. The facilities where

460 AmerenCIPS' distribution systems interconnect with the interstate pipelines are  
461 referred to as M/R (Metering and Regulation) Stations or Citygate Stations where  
462 the interstate pipelines perform pressure reduction and transfer custody  
463 measurement. Most M/R stations utilize orifice meters as the primary metering  
464 devices which are integrated on-site with electronic flow computers. The  
465 electronic flow computer data is telemetered from the M/R stations to Ameren  
466 Services' Gas Operations office in Springfield, Illinois. On a routine basis,  
467 AmerenCIPS compares its delivery volumes to the pipeline metering statements  
468 to detect errors or deviations. The Company may also make arrangements to be  
469 present during calibration and inspection of measurement equipment by the  
470 interstate pipelines.

471 **Q. Were the Company's gas purchases during the year consistent with its**  
472 **procurement policies?**

473 A. Yes, AmerenCIPS utilized the most economical mix of gas sources available  
474 under the given conditions.

475 **Q. Do you believe AmerenCIPS' procurement of natural gas was prudent**  
476 **during 2003?**

477 A. Yes, I do.

478 **Q. Does this complete your testimony?**

479 A. Yes, it does.

**SCHEDULES**  
**JJH-CIP-1, JJH-CIP-2, JJH-CIP-3, JJH-CIP-4**

**ARE**

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